



CALIFORNIA AMBULANCE STRIKE TEAM DISPATCH SYSTEM MANUAL

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The California EMS Authority
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1. Introduction

1.1 Scope

The California Ambulance Strike Team (AST) Dispatch System Manual and related procedures covers mutual aid operations involving ground ambulances not operated by agencies participating in the fire or law mutual aid systems. These procedures cover ambulances or other vehicles, equipped and certified for advanced life support, basic life support, or medical transport vehicles.

This manual and its procedures cover requests for ambulance resources between mutual-aid regions, and out-of-state requests. This manual does not address procedures for requesting ambulance mutual aid **within** an operational area or mutual aid region. Each Medical Health Operational Area Coordinator (MHOAC) and Regional Disaster Medical/Health Coordinator (RDMHC) is responsible for establishing such procedures.

1.2 Objective

The objective of this manual is to ensure prompt and effective mobilization of ambulance resources to meet an AST/MTF request from outside the Mutual Aid Region.

1.3 Ambulance Strike Team/Medical Task Forces Guidelines

The procedures in this manual supplement the procedures contained in the Ambulance Strike Team/Medical Task Forces Guidelines, EMSA #215, July 2003

2. General Description of Ambulance Mutual Aid System

2.1 California Medical/Health Mutual Aid Coordinator Network

The California Medical/Health Mutual Aid System operates through a network of one “Regional Disaster Medical/Health Coordinator” (RDMHC) and “Regional Disaster Medical/Health Specialist” (RDMHS) for each OES Mutual Aid Region and one “Medical Health Operational Area Coordinator” (MHOAC) for each operational area. These positions correspond to the regional and operational area mutual aid coordinators of the fire and law mutual aid systems. All MHOACs and RDMHC/Ss have a 24-hour contact point.

In addition to the regular 24-hour contact point, each RDMHC/S has a Regional Dispatch Center designated specifically for requests for AST/MTFs. The Regional Dispatch Centers are listed in Appendix C. Regional Dispatch Centers assist, under agreement and written guidance, the RDMHC/S in the performance of his/her duties in regard to AST/MTF requests, deployment, and tracking

2.2 Ambulance Mutual Aid Request Categories

Mutual aid requests for ambulances will be divided into two categories. These categories are as follows:

IMMEDIATE	Units receiving, and able to comply with, an “Immediate” AST/MTF request will depart within 30 minutes of receiving the request. These will likely be pre-designated ASTs. Units will normally respond initially to an identified rendezvous point with other units of an AST/MTF prior to moving to the assigned reporting location.
PLANNED	Units receiving, and able to comply with, a “Planned” AST/MTF request will depart up to 24 hours or more after receiving the request. Units will normally respond initially to a given rendezvous point with other units of an AST/MTF prior to moving to the assigned reporting location.

2.3 Ambulance Resource Typing

Ambulances will be organized into Type I, Advanced Life Support (ALS) Haz Mat, Type II, ALS Non-Haz Mat, Type III Basic Life Support (BLS) Haz Mat, Type IV BLS Operations, and “Other” strike teams consisting of five (5) units, one ambulance strike team leader, and one assistant strike team leader. The ambulance strike team leader should be preferably in a separate vehicle.

Minimum requirements for units will be in accordance with FEMA typing for Health and Medical resources.

RESOURCE: Ambulances (Ground)							
CATEGORY:		Health & Medical (ESF #8)			KIND:		Team
MINIMUM CAPABILITIES:		TYPE I (ALS HAZ MAT)	TYPE II (ALS)	TYPE III (BLS HAZ MAT)	TYPE IV (BLS)	OTHER	
COMPONENT	METRIC						
Team	Care provided	Advanced Life Support	Advanced Life Support	Basic Life Support	Basic Life Support operations	Non-transporting emergency medical response	
Personnel	Minimum staff	2 paramedic and EMT	2 paramedic and EMT	2 EMT and first responder	2 I EMT and first responder	1	
Vehicle	Transport	2-litter patients	2-litter patients	2 litter patients	2 litter patients		
Personnel	Training and equipment	Meets or exceeds standards as addressed by EPA, OSHA and NFPA 471,472,473 and 29 CFR 1910, 120 ETA 3-11 to work in HazMat Level B and specific threat conditions All immunized in accordance with CDC core adult immunizations and specific threat as appropriate	Non-HazMat response	Same as Type I		BLS or ALS equipment/supplies	

RESOURCE:		Ambulances (Ground)				
CATEGORY:	Health & Medical (ESF #8)			KIND:	Team	
MINIMUM CAPABILITIES:		TYPE I	TYPE II	TYPE III	TYPE IV	OTHER
COMPONENT	METRIC	(ALS HAZ MAT)	(ALS)	(BLS HAZ MAT)	(BLS)	
COMMENTS:	<p>Emergency medical services team with equipment, supplies, and vehicle for patient transport (Type I-IV) and out-of-hospital emergency medical care.</p> <ul style="list-style-type: none"> • Each team unit can work 12-hour shifts. Backup supply and some equipment required according to number of patients and type of event. • Communication equipment may be programmable for interoperability but must be verified. Plan for augmenting existing communication equipment. • Environmental considerations related to temperature control in patient care compartment and pharmaceutical storage may be necessary for locations with excessive ranges in temperature. • Security of vehicle support required for periods of standby without crew in attendance. Fuel supply and maintenance support must be available. • Decontamination supplies and support required for responses to incidents with potential threat to responding services or transport of infectious patients. 					

(U.S. Department of Homeland Security, FEMA 508-3, May 2005)

2.4 Designation of Ambulance Strike Teams

Participating ambulance providers, or geographic divisions of a multi-county provider, may be pre-assigned to ground ambulance strike teams to be organized and brought together for movement. It is anticipated that each region will have enough providers to form pre-designated Ambulance Strike Teams.

Besides the pre-designated ambulance strike teams that may be drawn from a region, additional “immediate” and “planned” ambulance strike teams may be mobilized and organized within those regions.

2.5 California Disaster Medical Network (CDMN)

Requests for ambulance mutual aid will contain all information shown on the Resource Request Form from the California Disaster Medical Network (CDMN) at www.eteamdirect.com/cdmn. The information on that form will be recorded by the Regional Dispatch Center. This information will subsequently be provided to ambulance providers responding to the mutual aid request either verbally or by fax. The California Medical/Health Mutual Aid System will not process mutual aid requests lacking basic and necessary information. Required AST/MTF request information will be at a minimum the following:

Request Date/Time
 Requesting Organization (Operational Area)
 Related Event/Incident
 Order/Request Number
 Resource Type/Kind Needed:

Desired Arrival Date/Time
Mission Type
Reporting Location

2.6 Resource Tracking - Order/Request Numbers and Ambulance Strike Team Designators

When a request is made for an AST, an Order/Request Number will be assigned. All units and strike teams responding to meet this request will be provided a related Order/Request Number. This will allow for proper check-in upon arrival and continued tracking of committed resources. Units must have an Order/Request Number in order to be considered an official mutual aid response. Order/Request Numbers should be written on the ambulances themselves and maintained by the crews.

An Order Number consists of an Operational Area designator preceded by an “M” and followed by a four-digit number, e.g. MXSJ0001. The Operational Area designator, in this case “XSJ” identifies the Operational Area making the request. These have been pre-assigned by the fire service and can be found in the FIREScope Field Operations Guide (FOG) appendix. The “M” indicates that the request is for medical/health resources through the California Medical/Health Mutual Aid System. The four digits are a sequential set used by the requesting agency to designate a specific incident. Agencies usually begin counting their incidents on January 1st with “0001”.

The Request Number is normally assigned by the requesting agency and consists of a letter designating the type of resource needed and a sequential number, e.g. “E 1” (Equipment order, number 1). In this way, each separate request for a type of resource is numbered sequentially from the beginning of the incident. If the requesting agency is not tracking request numbers, then the RDMHC/S or Regional Dispatch Center will assign a request number in the order the Mutual Aid System receives it.

In addition to an Order/Request Number authorizing their dispatch, ambulances organized into ambulance strike teams will be assigned an “Ambulance Strike Team Designator”. This will identify that specific AST for operational purposes. The Ambulance Strike Team Designator will consist of the agency designator for the county from which the strike team leader is drawn and a four digit number beginning with the OES Region number, e.g. XSJ4000. The number four indicates that the ambulance strike team is from OES Region IV. Each ambulance strike team organized for a specific incident will be assigned a sequential number, e.g. XSJ4000, XSJ4001, etc. In addition, each AST may be given a descriptive designation for ease in identification. Examples would include AST “Sutter”, AST “Delta” etc. The full designation would then be “AST Delta XSJ4000”.

3. General Process for Requesting Ambulance Strike Teams

3.1 Requests by Jurisdictions outside of a Region

Jurisdictions outside of a region will request ambulances by contacting their respective RDMHC/S who will contact the State EMS Authority Duty Officer. The EMSA Duty Officer will contact the Regional Dispatch Center of unaffected regions with AST/MTF requests. When the Regional Dispatch Center receives a mutual aid request, then he/she will obtain those resources by:

- 1) documenting the request information in the CDMN,
- 2) contacting the RDMHC/S for AST/MTF Deployment Authorization,
- 3) Assigning a Travel Radio Frequency, and
- 3) contacting the AST/MTF resources to provide request and response information.

The RDMHC/S will make contact with the MHOACs of each Operational Area within the region to determine resource availability, as well as notification of resources being deployed from the Operational Area.

MHOACs will determine availability of additional resources if new requests are anticipated. The RDMHC/S will coordinate with the EMSA Duty Officer or State Joint Emergency Operations Center to determine potential reimbursement sources, and oversee use and demobilization of regional resources.

3.2 Tracking, Order Change, and Demobilization Responsibilities and Procedures

The Regional Dispatch Center's Computer Aided Dispatch (CAD) system or MACS 420 Resource Order Form will be used by dispatch personnel to record requests, deployment, changes, and demobilization of resources. Detailed instructions for completing the MACS 420 Form can be found in Appendix D.

4. Communications Protocols

A. General Process for Assigning Travel Frequency

- i. The Regional Ambulance Dispatch Center shall assign a Travel Frequency for each AST/MTF. The Travel Frequency will be either UHF Med-9 (narrowband) or UHF Med-10 (narrowband).
- ii. If multiple AST/MTFs are being deployed simultaneously, they shall be assigned Med-9 or Med-10 alternately.
- iii. All frequency assignment on Med-9 and Med-10 as a Travel Frequency shall be limited to portable radios, using the respective non-repeated frequencies.
- iv. The RDMHC/S shall notify the EMS Duty Officer of the Travel Frequency Assignment.

B. Short Term Communications Protocol for the AST/MTF

- i. All apparatus/units will be equipped with satellite phones and/or cell phones with the ability to communicate to their base from any destination in California. Redundant capabilities are recommended.
- ii. Once activated, an AST/MTF Leader will be issued a cache of standard AST/MTF Communication Equipment from the cache maintained by the RDMHC/S.
- iii. The AST/MTF Leader will issue one handheld UHF radio, one handheld VHF, and one 800 MHz to each unit.
- iv. The dispatch center will assign a radio Travel Frequency to the AST/MTF Leader for the purpose of communication in transit.
 1. Frequency assignments shall be limited to non-repeated frequencies.
 2. The RDMHC shall contact the EMSA Duty Officer to inform them of the activation in order to prevent or minimize interference with normal communications operations. The RDMHC shall relay the following information to the EMSA Duty Officer:
 - a. Identification of the AST/MTF using the tactical frequency.

- b. Nature of the activation.
 - c. Anticipated duration of the Special Operations
3. If the RDMHC is notified of communications interference from the assigned Travel Frequency, they shall immediately assign an alternate frequency and notify the AST/MTF of the change in frequency assignment.
 4. Once the activation has been terminated, the RDMHC shall notify the EMSA Duty Officer of the discontinuance of the Travel Frequency assignment.
- v. The AST/MTF Leader will ensure that each unit within the AST/MTF has been made aware of the appropriate frequency for transit.
 - vi. On arrival at destination, AST/MTF Leader will report to appropriate staging personnel at which time communications will be subject to local policy.
 - vii. The AST/MTF Leader will utilize the same Travel Frequency for transit back to the original operational area upon release from assignment.

C. Long Term Communications Equipment Cache for the AST/MTF

1. Contents of Cache:

- UHF mobile radio (50 watt) preprogrammed with the EMS Statewide Frequencies (MedNet Frequencies)
- VHF mobile radio (50 watt) with EMS Statewide Frequencies (H.E.A.R. and CALCORD)
- 800 MHz mobile radio (50 watt) preprogrammed with EMS Statewide Frequencies
- Seven* UHF handheld radios preprogrammed with the EMS Statewide Frequencies (MedNet Frequencies)
- Seven* VHF handheld radios preprogrammed with the EMS Statewide Frequencies (H.E.A.R. and CALCORD)
- Seven* 800 MHz handheld radios preprogrammed with the EMS Statewide Frequencies
- Seven* Cellular Phones
- Seven* Satellite Phones
- Mobile repeater (Consider activation/deployment of EMS Communications Tech.)
- EMS Statewide Communications Directory

* A cache of seven communications devices will allow for assignment of one device to each unit with the AST, one to the AST Leader, and one back-up.

2. Additional considerations:

- All radio purchases by AST/MTF participants should be channel expandable, clone-able, narrow band capable, and digitally upgradeable.
- Bendix King portable radios are the current standard issue of the California Department of Forestry for field operations.

MANUAL APPENDICES

CALIFORNIA AMBULANCE MUTUAL AID SYSTEM

APPENDIX A

Designated Regional Ambulance Strike Team Rendezvous Points

CALIFORNIA AMBULANCE MUTUAL AID SYSTEM

APPENDIX B

Predesignated Ambulance Strike Teams

CALIFORNIA AMBULANCE MUTUAL AID SYSTEM

APPENDIX C

RDMHC/S Notification Directory Request Instructions and Telephone Numbers

CALIFORNIA AMBULANCE MUTUAL AID SYSTEM

APPENDIX D

AMBULANCE MUTUAL AID REQUEST FORMS

- CDMN Resource Request Form
- AST Request/Deployment Form
- MACS 420 Resource Tracking Form

CDMN Resource Request Form

Priority: [Priority Key](#)

*Status:

*Request Number:

Supplemental Number:

WHO IS MAKING THE REQUEST?

Requesting Organization:

*Requestor's Contact Info: Phone:
Fax:
Pager:
Frequency:

Related Event/ Incident/Activity:

Display All resource requests related to: [No other resource requests related](#)

WHAT IS BEING REQUESTED?

*Resource Type/Kind:

*Quantity:

Qty Unit Of Measure:

When Needed:

Mission:

Release Date:

Resource must come with: Fuel Meals Operator(s) Water
 Maint Lodging Power

Other:

DELIVER THIS RESOURCE TO:

Site Name [Select](#) [Clear](#)

Street Address

City

County [Select](#) [Clear](#)

Intersection - Street 1

Country [Select](#) [Clear](#)
 United States

Site Type [Select](#) [Clear](#)

Apt or Lot No.

State Zip

Intersection - Street 2

Geographic Area [Select](#)
(Region, District, Campus, etc.)

Additional Location Information

CDMN Resource Request – User Guide

Resource Requests

Enter Request Number

- A Request Number is generated automatically in the CDMN
- A Supplemental number may be added, such as the local Order/Request number issued by the Incident Commander (or designee)

http://www.eteamdirect.com - E Team Report Resource Request - Microsoft Internet Explorer

Resource Request

Submit Cancel

*Red Label: indicates a required field.

Priority: Select One [Priority Key](#)

*Status: Select One

*Request Number: Res-142854-773-082606

Supplemental Number:

WHO IS MAKING THE REQUEST?

Requesting Organization: CA EMS Select

*Requestor's Contact Info: Talk Group: Expand
Cell: 209-605-7844
Other:
Call Sign:

Related Event/Incident/Activity: Select Clear

Display All resource requests related to: No other resource requests related
Display

WHAT IS BEING REQUESTED?

*Resource Type/Kind: Select One Search/Add

*Quantity:

Qty Unit Of Measure: Select One Search/Add

Who is Making the Request?

Select the Requesting Organization by clicking the “Select” button. This will most often be an Operational Area. Enter the contact information for the requesting organization (phone, fax, pager, etc.).

Selecting a Related Event/Incident is optional and may be added at a later time.

What is Being Requested?

The Resource Type/Kind may be selected from the drop-down menu or added by clicking the “Search/Add” button.

- Quantity: Enter the number of resources being ordered
- Quantify Unit of Measure: Enter the Unit Measure (each, box, case, etc.)
- When Needed: Enter reasonable date/time resource is to arrive.
- Mission: Enter brief description of what resource is being requested to do.
- Release data: Enter data/time resource is anticipated to be released.
- Resources Must Come with: Indicate if resource must come with Fuel, Meals, Operator(s), Water, Maintenance, Lodging, Power, or Other items

Deliver This Resource To:

Enter location where the resource is to report or be delivered.

Contact On-scene: Enter information for the on-scene contact (Name, Phone, etc.)

Special Instructions

Enter any additional Special Instructions (Safety Instructions, Ingress/Egress Routes, etc.)

Forward Request To:

Enter the Individual, Position, or Agency to whom you will forward the request for this resource (e.g. MHOAC enters RDMHS, RDMHS enters EMSA, EMSA enters RDMHS, etc.)

If your agency will be “filling” the request, enter “Vendor” information. Vendor may be selected from list or added.

Summary of Actions Taken: Additional information regarding this resource may be added such as: Strike Team Leader, Unit #, Enroute/On-Scene Times, etc.

Distribution

BE CAREFUL! Entering any usernames in the Distribution field will prevent all other users from seeing the Resource Request. This field should be left blank unless you specifically don’t want other users (besides those you’ve listed) to view the Resource Request.

Data Sharing

There are currently no agreements in place to share CDMN data with other systems.

Splitting Requests into Multiple Orders

Resource Requests may be Split or Duplicated. To split a resource request:

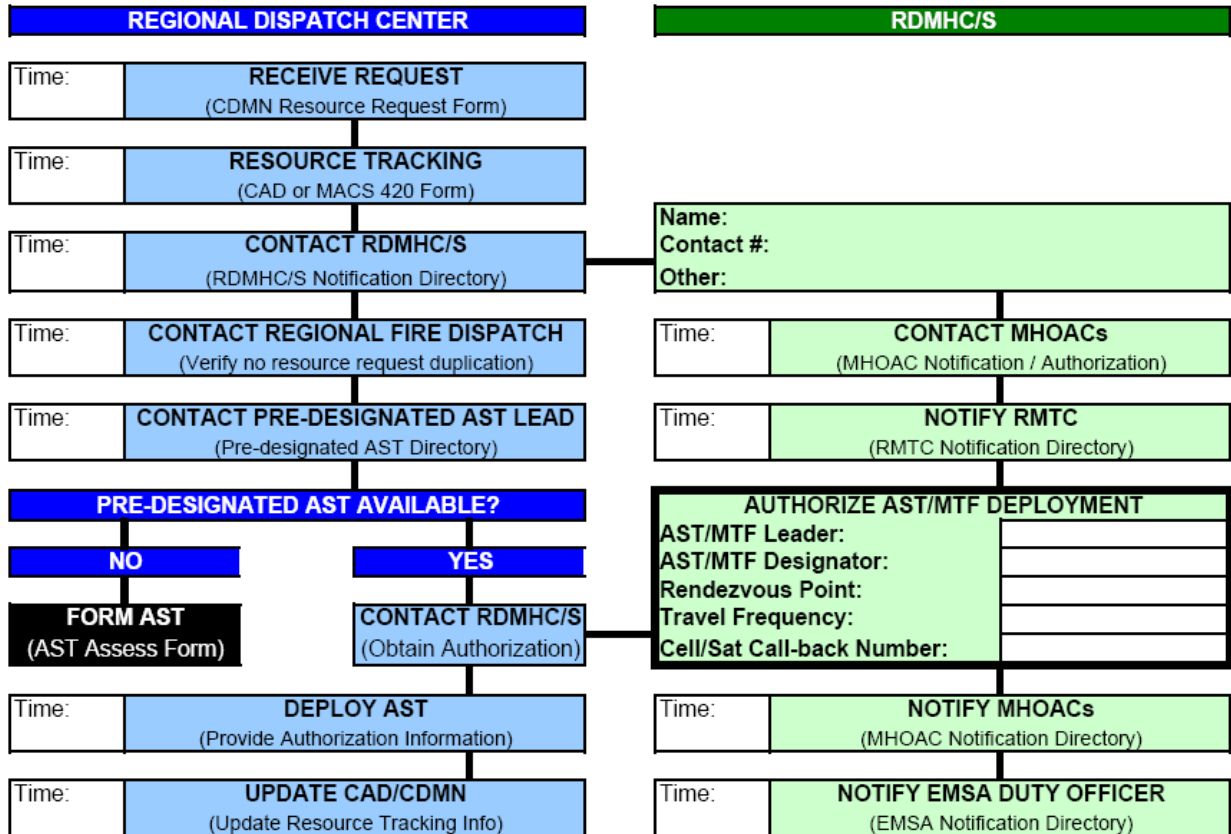
- (1) *Select Resources by Priority, and click on the Resource Request you wish to split.*
- (2) Click on the “Split” button in the upper right portion of the screen.
- (3) Enter Priority, Status , and Quantity (less than the total number of original request).

(4) Select Vendor

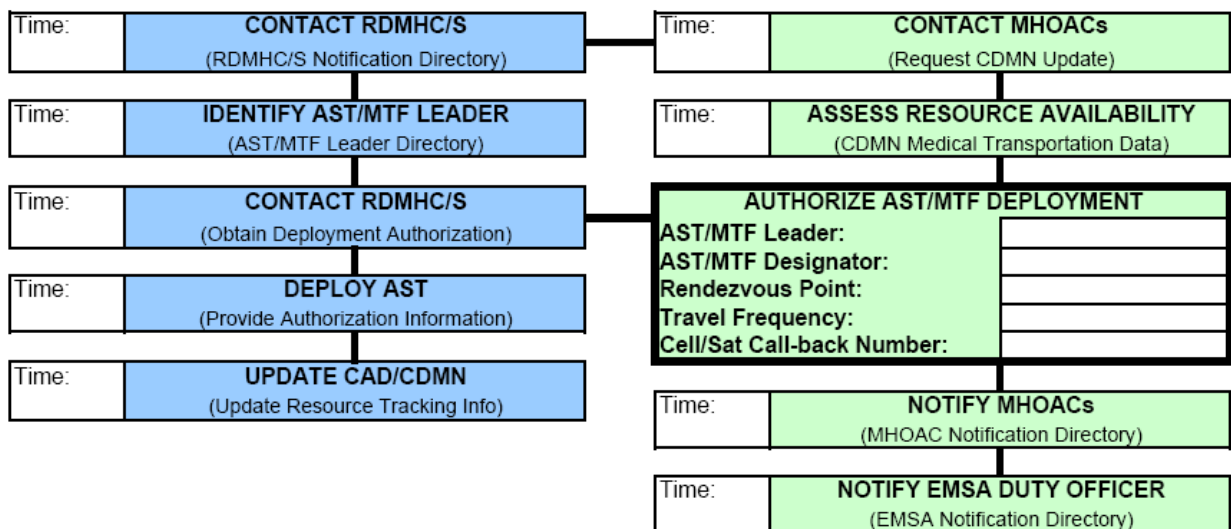
(5) Enter Notification data

(6) Submit the request

PRE-DESIGNATED AST DEPLOYMENT FORM



AST/MTF ASSESSMENT / FORMATION



(revised: 8/8/06)

Instructions for MACS 420

June 23, 1992

BLOCK 12: Order Relayed - This block would be used if the Unit that you originally requested the resource from could not fill the request.

Example: Draw a diagonal line forming an X



In the column (block 12) then go to Block 13 and place the request with another unit.

- A. Request Number - Request number being relayed
- B. Date - Date request relayed
- C. Time - Time request relayed
- D. To/From - To whom the order is being placed and who is placing request
- E. Action Taken - What has taken place with this request

If the unit cannot fill the order (in Block 13) cross out the request number and write out the Date/Time and who it was that could not fill the order. Then drop to next available line in Block 13 and place the request with another unit.

13. REQ NO.	ORDER RELAYED			ACTION TAKEN	REQ. NO.	ORDER RELAYED			ACTION TAKEN
	DATE	TIME	TO/FROM			DATE	TIME	TO/FROM	

BLOCK 1:

INITIAL DATE/TIME

A. This is the date and time when the first order is received by you.

RESOURCE ORDER	INITIAL DATE / TIME

BLOCK 2:

INCIDENT/PROJECT NAME

A. Name of incident or project.

B. Project Charge Number

INCIDENT / PROJECT NAME

BLOCK 3:

INCIDENT/PROJECT ORDER NUMBER

A. Number assigned by initial jurisdiction.

INCIDENT / PROJECT ORDER NUMBER

BLOCK 4:

OFFICE REFERENCE NUMBER

A. This block is used for an in-house numbering system..

OFFICE REFERENCE NUMBER

BLOCK 5:

DESCRIPTIVE LOCATION / RESPONSE AREA

A. This is used for a geographical location or if using response cards use response areas or general..

DESCRIPTIVE LOCATION / RESPONSE AREA

BLOCK 6 & 7:

LEGAL LOCATION

A. Sec., TWN., RNG., BASE MDM. – self explanatory

B. Map reference would be Thomas Brothers, Geoloc., etc..

6. SEC	TWN	RNG	BASE MDM
7. MAP REFERENCE			

BLOCK 8:

INCIDENT BASE

A. Incident Base location and/or phone number..

INCIDENT BASE / PHONE NUMBER

BLOCK 9: JURISDICTION / AGENCY

A. Agency with primary jurisdiction

OFFICE REFERENCE NUMBER

BLOCK 10: ORDERING OFFICE

A. Office or location giving you the order (Incident, Forest, Zone, CDF Region, Ranger Unit, etc.).

OFFICE REFERENCE NUMBER

BLOCK 11: AIRCRAFT INFORMATION

- A. Bearing - Azimuth from nearest Base or Omni
- B. Distance - Statute or Nautical miles, straight line distance from Base or Omni indicated. (Be sure to state that miles are Nautical or Statute.)
- C. Base or Omni - Name of Base or Omni
- D. Air Contact - Name of Air Contact if any
- E. Frequency - Air Frequency being used
- F. Ground Contact - Name or Ground Contact if any
- G. Frequency - Ground Frequency used by Ground Contact
- H. Reload Base - Reload base to be used
- I. Other Aircraft / Hazards - Other aircraft known to be in the area and any known hazards

11. AIRCRAFT INFORMATION								
BEARING	DISTANCE	BASE OR OMNI	AIR CONTACT	FREQUENCY	GROUND CONTACT	FREQUENCY	RELOAD BASE	OTHER AIRCRAFT / HAZARDS

BLOCK 12:

- A. Request Number - The request number assigned by the Incident or Requesting Unit
- B. Ordered Date/Time - Date and Time of this request
- C. From/By - Who you are getting the order from and who are you
- D. Quantity - How much do you want
- E. Resource Requested - What is it that you want. Anticipate the number of line needed to identify major components of resource (i.e., a S/T of crews would need 3 to 4 lines) before entering next request number.
- F. Needed Date/Time - What date and time do you want what you are requesting
- G. Deliver To - Where do you want it delivered (can use asterisk and put in Remarks)
- H. To/By - Who you have given order to and who is placing request
- I. Time - The time you passed order
- J. Agency I.D. - Agency filling order (SHF, INF, etc.)
- K. Resource Assigned - Identifies confirmed resource
- L. Time, ETD/ETA - Enter estimated time of departure and arrival using military time
- M. Released, Date, To, ETD/ETA - Date of release, who or where is resource released to, ETD/ETA

If a unit, person, crew, etc., cancels out after all the information has been passed on, form an X ~~AGENCY ID~~ in the Agency ID column and draw a horizontal line through the Resource Assigned Column, ETD/ETA and print "See Remarks" in the Release Column. Note what happened in the Remarks Column (for tracking). Go to the next available line in Block 12 and reorder using the same Request Number.

12 Request Number	Ordered Date/Time	From		QTY	RESOURCE REQUESTED	Needed		Deliver		Agency ID	RESOURCE ASSIGNED	ETD		RELEASE		Time	
		To				Date/Time	To	From	Time			ETA	ETA	Date	To	ETA	

CALIFORNIA AMBULANCE MUTUAL AID SYSTEM

APPENDIX F

MHOAC Notification Directory

CALIFORNIA AMBULANCE MUTUAL AID SYSTEM

APPENDIX G

Statewide Cooperative Agreement

CONTRACT # _____

CALIFORNIA COUNTIES' COOPERATIVE AGREEMENT FOR EMERGENCY MEDICAL AND HEALTH DISASTER ASSISTANCE

This Agreement is made and entered into by and between the signatory Counties of the State of California.

WHEREAS, there exists a great potential for a medical/health calamity capable of producing mass casualties that overwhelm local ability to contain and control; and

WHEREAS, in preparation for this threat, the signatories of this document, singularly and severally, agree to assist any participating County or Counties consistent with Medical/Health Mutual Aid Plans and the Standardized Emergency Management System by providing such assistance as possible without compromising each County's own jurisdiction's medical/health responsibility; and

WHEREAS, the Regional Disaster Medical/Health Coordinators (RDMHC) are responsible for regional coordination of medical/health mutual aid within their regions when so requested by an affected County or Counties; and

WHEREAS, each County is desirous of providing to the others a reasonable and reciprocal exchange of emergency medical and health services where appropriate; and

WHEREAS, this Agreement is made and entered into by and between the Counties for those agencies within their respective jurisdictions, both public and private, capable of providing emergency medical and health support; and

WHEREAS, each County has emergency medical personnel, equipment, and supplies which can be made available, in the spirit of cooperation, under this Agreement; and

WHEREAS, each County enters into this Agreement for the prudent use and reimbursement of emergency medical and health services including, but not limited to,

personnel, equipment, and supplies utilized in assisting any party participating in this Agreement.

NOW Therefore, it is agreed as follows:

1. The Medical/Health Operational Area Coordinator (MHOAC), the Health Officers, or authorized designee from the affected County or Counties may request emergency medical health services through the California Medical/Health Coordination System in accordance with the Standardized Emergency Management System

The requesting County or Counties shall be responsible for notifying the Local EMS Agencies (LEMSAS) in the affected Counties when resources are entering or leaving their jurisdiction.

2. Parties to this Agreement shall be financially responsible for those emergency medical and health personnel and supplies which they request. In responding to the request of an affected County or Counties identified in this Agreement or to the region as a whole, each of the assisting Counties shall provide emergency medical and health assistance to the extent it is reasonably available and to meet the needs of the requesting County or Counties.
3. Financial responsibility of the requesting parties to this Agreement shall be limited to costs for personnel, supplies, and equipment confirmed by their request for assistance. Accurate records and documents related to mutual aid request hereunder shall be maintained by both the parties that provide and request mutual aid assistance.
4. Release or reassignment of mutual aid, personnel, supplies, and equipment between the Counties shall be coordinated through the requesting region.
5. Details as to amounts and types of assistance available, methods of dispatching same, communications during the mutual aid event, training programs and procedures, and the names of persons authorized to send and receive such requests, together with lists of equipment and personnel which may be utilized, shall be developed by the Health Officers of each County. Such details shall be provided to the signatories of this document.
6. The requesting County is the controlling authority for use of emergency medical and health within its jurisdiction. In those instances where the assisting operational area providers arrive on scene before the jurisdictional area, the assisting personnel will take the necessary action dictated by the situation.
7. Within one hundred eighty days (180) following its provision of services and supplies for a disaster or calamity, an assisting County shall present its billing (including but not limited to the cost of services from Providers on Exhibits attached to this Agreement) and

a precise accounting of its costs for the incident to the requesting County. The requesting County shall pay this billing within ninety (90) days of its receipt unless other arrangements are made between the assisting and requesting Counties.

8. Any party to this Agreement may terminate its participation in this Agreement upon ninety (90) days advance written notice to the other parties.
9. The requesting County or Counties agree to indemnify and hold harmless the assisting County and their authorized agents, officers, volunteers and employees against any and all claims or actions arising from the requesting County's negligent acts or omissions and for any costs or expenses incurred by the assisting County or requesting County on account of any claim thereof. The assisting County agrees to indemnify and hold harmless the requesting County and their authorized agents, officers, volunteers and employees against any and all claims or actions arising from the assisting County's negligent acts or omissions on account of any claim thereof.
10. The body of this Agreement expresses all understandings of the parties concerning all matters covered and shall constitute the total Agreement, whether by written or verbal understanding of the parties, their officers, agents or employees.

No change or revision shall be valid unless made in the form of a written amendment to this Agreement which is formally approved and executed by all the participating parties.

11. This Agreement shall in no way affect or have any bearing on any preexisting mutual aid contracts between any of the Counties for fire and rescue services. To the extent an inconsistency exists between such contract and this Agreement, the former shall control and prevail.
12. This Agreement does not relieve any of the Counties from the necessity and obligation of using its own resources for furnishing emergency medical and rescue services within any part of its own jurisdiction. An assisting County's response to a request for assistance will be dependent upon the existing emergency conditions with its own jurisdiction and the status of its resources.
13. This Agreement shall not be construed as, or deemed to be an agreement for the benefit of anyone not a party hereto, and anyone who is not a party hereto shall not have a right of action hereunder for any cause whatsoever.
14. Notices hereunder shall be sent by first class mail, return receipt requested, to the MHOAC who represents the various signatory agencies.

IN WITNESS WHEREOF, the Board of Supervisors of each County has caused this Agreement to be subscribed on their behalf by their respective duly authorized officers, on the day, month, and year noted.

9.9: Key Contacts Lists

Update Date: _____

Region	RDMHC	RDMHS	LEMSA
Region I	Carol Meyer (o) (c)	Bryan Hayes (o) (c)	L.A. County
Region II	Dr. Walker (o) (c)	Barbara Center (o) (c)	Contra Costa
Region III		Larry Masterman, Eric Rudnick	Nor-Cal
Region IV	Dan Burch	Patrick Lynch	San Joaquin County
Region V		Ed Hill	Kern
Region VI	Dr. Gary Feldman	Stuart Long	Riverside/ICEMA

CALIFORNIA AMBULANCE MUTUAL AID SYSTEM

APPENDIX H

California 2006 Ambulance Fee Schedule

County	Provider	ALS	BLS	EMTP	EMTI	AST Leader w/Vehicle	Comments
Monterey	Westmed	160/hr	120/hr	50/hr	40/hr	60/hr	minimum 24-hour deployment
Merced	Riggs	95/hr	85/hr	30/hr	20/hr	125/hr	plus drive time
Orange	Care	160/hr	80/hr	65/hr	40/hr	120/hr	EMTP rate provided by fire service (not hired out as single resource)

CALIFORNIA AMBULANCE MUTUAL AID SYSTEM

APPENDIX I

Regional Dispatch MOU

OES MUTUAL AID REGION [#]
REGIONAL DISPATCH CENTER
MEMORANDUM OF UNDERSTANDING

Regional Dispatch Center: _____

Address: _____ ZIP _____

Liaison: _____

Direct Phone: _____ Fax: _____

E-Mail: _____ Webpage: _____

PURPOSE

The purpose of this Memorandum of Understanding (MOU) is:

- to facilitate the ongoing effort of establishing and maintaining coordination of Ambulance Strike Team / Medical Task Force (AST/MTF) Deployments in the State of California, within the National Incident Management System and Standardized Emergency Management System guidelines.
- to establish a 24-hour contact point for the request, authorization, deployment, and tracking of medical transportation resources from within OES Mutual Aid Region [region #], on behalf of and in cooperation with the Regional Disaster Medical/Health Coordinator and Specialist (RDMHC/S)

DEFINITIONS

AMBULANCE STRIKE TEAM (AST): an organized group of personnel and equipment consisting of 5 ambulances (an approved vehicle and 2 personnel each), with common communications and a Leader.

LEMSA: Local Emergency Medical Services Agency. The agency, department, or office having primary responsibility for administration of emergency medical services in a county. .

MEDICAL TASK FORCE (MTF):. A group of medical resources with common communications and a leader, that may be preestablished and sent to an incident, or formed at an incident.

MHOAC: Medical Health Operational Area Coordinator. An individual designated by a County Health Officer and EMS Agency Administrator who is responsible, in the event of a disaster or major incident where mutual aid is requested, for obtaining and coordinating services and allocation of medical and health resources within the Operational Area (county).

OES MUTUAL AID REGION: One of the six geographical areas defined by the California Governor's Office of Emergency Services for the coordination of resources in the event of a disaster or major incident where mutual aid is requested.

OPERATIONAL AREA (OA): An intermediate level of the state emergency services organization, consisting of a county and all political subdivisions within the county area. Each county geographic area is designated as an operational area. An operational area is used by the county and the political subdivisions comprising the operational area for the coordination of emergency activities and to serve as a link in the system of communications and

coordination between the state's emergency operation centers and the operation centers of the political subdivisions comprising the operational area, as defined in Government Code s8559(b) & s8605.

RDMHC: Regional Disaster Medical Health Coordinator. A volunteer nominated by the medical/health professionals within an OES Region and appointed by the Directors of the California EMS Authority (EMSA) and the California Department of Health Services (DHS). Responsibilities include coordination of the acquisition of requested mutual aid resources from the jurisdictions in the region and development of plans for the provision of medical or public health mutual aid among the counties in the region. The RDMHC also serves as an information source to the state medical and health response system.

REGIONAL MEDICAL TRANSPORTATION DISPATCH CENTER: The 24-hour contact point for the request, authorization, deployment, and tracking of medical transportation resources from within an OES Region, on behalf of and in cooperation with the Regional Disaster Medical/Health Coordinator

RDMHS: Regional Disaster Medical Health Specialist. A staff person in a LEMSA where that agency has agreed to manage the regional medical and health mutual aid and emergency response system for the OES Mutual Aid Region. Responsibilities are to manage and improve the region medical and health mutual aid and mutual cooperation systems; coordinate medical and health resources; support development of the Operational Area Medical and Health Disaster Response System; and, support the State medical and health response system through the development of information and emergency management systems.

RMTC: Regional Medical Transportation Coordinator. A representative appointed by the California Ambulance Association and approved by the RDMHC/S to assist the RDMHC/S with the pre-event, response, and post-event management of AST/MTFs within the OES Mutual Aid Region.

RESPONSIBILITIES

A. RDMHC/S:

The California EMS Authority (EMSA) has designated the RDMHC/S's in each of California's six mutual aid regions as regional points of contact for the coordination of AST/MTF project within each region. As the regional point of contact, the RDMHC/S will:

1. Act as a liaison between Operational Areas (OA's) and EMSA
2. Assist the RMTC and Regional Dispatch Center with program development and program maintenance issues.
3. Advise EMSA any time an AST/MTF is requested or deployed.
4. Facilitate the authorization of AST/MTFs in response to mutual aid requests from impacted operational areas of the state.

B. Regional Dispatch Center

On behalf of the RDMHC/S, the Regional Dispatch Center agrees to:

1. Assign a liaison to communicate with the RDMHC/S.
2. Inform the RDMHC/S if the liaison position changes.
3. Maintain the listing of current AST/MTF Leaders within the OES Mutual Aid Region and to conduct periodic updates to this listing, but no less than once per calendar year.
4. Maintain a current listing of ambulance service providers within the region, who have agreed to participate in AST/MTF deployment, and to conduct periodic updates to this listing, but no less than

once per calendar year.

5. Maintain and perform regular training of dispatch staff in the authorization, deployment, and tracking of AST/MTF resources from within the region.
6. Follow the standardized procedures as outlined in the California Regional Dispatch Center Manual for the authorization, deployment, and tracking of AST/MTF resources from within the region.
7. Participate in periodic exercises of AST/MTF authorization, deployment, and tracking.

THE UNDERSIGNED HAVE READ THIS MEMORANDUM OF UNDERSTANDING AND AGREE TO COMPLY WITH ITS PROVISIONS.

Regional Dispatch Center:

Authorized Representative:

Signature: _____

Date: _____

Local EMS Agency:

On behalf of the RDMHC/S for OES Mutual Aid Region [#]

Authorized Representative:

Signature: _____

Date: _____

(Revised: August 9, 2006)

CALIFORNIA AMBULANCE MUTUAL AID SYSTEM

APPENDIX J

RMTC Checklist

Mission:	Provide support for the pre-event, response, and post-event management of ambulance strike teams/ medical task forces (AST/MTF) and AST Leaders within the OES Mutual Aid Region, under the direction of the Regional Disaster Medical/Health Coordinator and Specialist (RDMHC/S).
<u>Pre-Event</u>	AMBULANCE FEE SCHEDULES Assist the California EMS Authority and ambulance providers within the OES Mutual-Aid Region to annually assess and update the California Ambulance Fee Schedules.
	AST TRAINING Promote AST training among provider agencies with the OES Mutual-Aid region to meet the minimum standards established in the California AST Guidelines.
	AST LEADER TRAINING Assist the RDMHC/RDMHS in maintaining qualified AST Leaders within the OES Mutual-Aid region, including: 1) promotion and/or sponsorship of AST/MTF Leader courses, and commitment of the local ambulance providers to obtain training 2) promotion and/or sponsorship of AST/MTF exercises to enable AST/MTF Leader candidates to complete Task Book requirement 3) assisting the Regional Dispatch Center with the annual AST/MTF Leader list as necessary 4) participate in AST/MTF Leader orientation and certification process as requested
	PRE-DESIGNATED ASTs Assist the RDMHC/S with the identification and development of pre-designated ASTs within the OES Mutual-Aid region, including the promotion of relationships between current AST/MTF Leaders within the region and participating ambulance providers.
<u>Response</u>	DEPLOYMENT OF ASTs Assist the RDMHC/S and Regional Dispatch Center with the formation of AST/MTFs through: 1) Direct contact with Operational Area Medical Transportation Coordinators (OAMTC) and/or medical transportation provider agencies within the OES Mutual-Aid region, upon request of the RDMHC/S 2) Liaison with the OATCs and/or medical transportation provider agencies , upon request of the RDMHC/S
	AST Tracking In cooperation with the Regional Dispatch Center, assist the RDMHC/S in maintaining AST/MTF resource tracking during an event, including: 1) Confirmation of AST/MTF assignments and AST/MTF designators 2) Confirmation of on-scene times 3) Confirmation of demobilization times 4) Other special considerations of the AST/MTF deployment

Post-Event_____

DEMOBILIZATION

Upon request of the RDMHC/S, assist with any After Action Reports, After Action Review, or Critical Incident Stress Management activities. Assist the RDMHC/S with providing information to OAMTCs and/or participating AST/MTF provider agencies regarding demobilization activities, including the submission of necessary documentation to the RDMHC/S following a deployment.

Regional Medical Transportation Coordinator Checklist (rev.: 08/01/06)

CALIFORNIA AMBULANCE MUTUAL AID SYSTEM

APPENDIX K

Ambulance Provider Agreement

Contract #: _____

This Agreement is made and entered into by and between the signatory Ambulance Providers and the California Emergency Services Medical Authority (EMSA).

WHEREAS, there exists a great potential for a medical/health calamity capable of producing mass casualties that overwhelm local ability to contain and control, and

WHEREAS, in preparation for this threat, the signatories of this document agree that the provision of Ambulance Strike Teams are a necessary component of the State's preparedness to respond to such a large-scale or long-term medical/health disaster, and

WHEREAS, Ambulance Strike Teams could be useful in a coordinated response to a disaster that is fully contained within a County, or one that extends to either the regional or state level response, and

WHEREAS, the Ambulance Providers listed as signatories to this Agreement are prepared and willing to participate in a coordinated Ambulance Strike Team response according to the guidelines created by EMSA, and

WHEREAS, the EMSA will participate with the State Office of Emergency Services (OES) in requesting Ambulance Strike Teams through the Standardized Emergency Management System (SEMS) and will assist in recapturing expenses through available reimbursement mechanisms at the state or federal levels, and

WHEREAS, each Ambulance Provider enters into this Agreement for the purpose of participating in Ambulance Strike Team activations and in seeking reimbursement for costs associated with the activations.

NOW, Therefore it is agreed as follows:

1. Any Ambulance Provider electing to enter into this Agreement shall follow the terms and conditions set forth in the Ambulance Strike Team (AST) Guidelines, Publication #215 through the EMSA, incorporated herein by reference. This is to include the purchase and maintenance of all equipment and supplies listed in the AST Guidelines.
2. Ambulance Providers electing to enter into this Agreement shall submit a schedule of their costs, using the guidelines presented in Exhibit A, to the EMSA.
3. Participation on Ambulance Strike Teams will be contingent upon the acceptance of cost schedules by the EMSA as well as compliance to the AST Guidelines, with particular emphasis on equipment/supplies and staff training.
4. Cost schedules submitted to the EMSA will be proprietary between the participating Ambulance Provider and the EMSA with the exception of requests made by the Counties of California to receive this information.
5. It will be the responsibility of the participating Ambulance Providers to submit updated cost sheets to EMSA if their costs change. At the time of activation, the most current cost sheet on file prior to the emergency will be used for reimbursement purposes.
6. If a Provider bills and collects any funds for Patient Transports while participating on the AST activation, the amounts recovered shall be deducted from the invoice to the County and/or reimbursed to the County at the earliest possible time.

7. Within ninety days (90) following the provision of services and supplies for AST activations, the Ambulance Provider shall present its billing and a precise accounting of its costs for the incident to the requesting County or Counties. Copies of invoices shall also be submitted to the EMSA at the same time.
8. If assigned any state-owned equipment for use by ASTs, the participating Ambulance Providers agree to maintain the equipment and to use it or give it to other Providers for use as requested by the EMSA or OES.
9. Ambulance Providers agree to participate in notification of their Local Emergency Medical Services Agencies (LEMSAs) when they will be participating in AST activations.
10. Participation in AST activations must be done with “surplus” ambulances and staff, and shall not have a negative effect on the contractual obligations in their primary response territories.

California Ambulance Providers' Agreement For Participation in Ambulance Strike Teams

Guidance for Cost Schedules Submitted to the EMSA

Cost Rates for reimbursement of expenses involved in providing ambulances, crews and equipment/supplies to Ambulance Strike Team (AST) activations should include the following:

Item	Cost	Comments
BLS Unit Portal-to-Portal Cost		
ALS Unit Portal-to-Portal Cost		
AST Leader Unit Portal-to-Portal Cost		
BLS Unit On-Scene Time, 24-hour Daily Rate		
ALS Unit On-Scene Time, 24-hour Daily Rate		
AST Leader Unit On-Scene Time, 24-hour Daily Rate		
(If Patient Transport), ALS Service Rate		
(If Patient Transport), BLS Service Rate		
(If Patient Transport), Mileage		
Medical Equipment/Supplies used, destroyed, or damaged (and not replaced in the Demobilization process)	Cost plus 10%	Costs should be verified by submission of invoice from vendor

CALIFORNIA AMBULANCE MUTUAL AID SYSTEM

APPENDIX L

AST Leader Directory

ASTL Training Completed Listed By County (26 Counties Represented)

First Name	Last Name	Company/Employer	City	County	Region
Ernest	Foster	AMR	Cerritos	Los Angeles	I
David	Garcia	City of La Verne Fire Department	La Verne	Los Angeles	I
David	Benson	City of La Verne Fire Department	La Verne	Los Angeles	I
Danny	Montoya	City of La Verne Fire Department	La Verne	Los Angeles	I
Colin	Keller	AMR	Lancaster	Los Angeles	I
Mike	France	AMR	Lancaster	Los Angeles	I
Alex	Mendoza	AMR	Lancaster	Los Angeles	I
John	Wunderier	AMR	Lancaster	Los Angeles	I
Ken	Liebman	AMR	Lancaster	Los Angeles	I
Phil	Titsworth	AMR	Lancaster	Los Angeles	I
Dave	Ellis	AMR	Lancaster	Los Angeles	I
Jesse	Andrade	AMR	Los Angeles	Los Angeles	I
Stephen	Reece	AMR	Los Angeles	Los Angeles	I
John	Thornton	AMR	Los Angeles	Los Angeles	I
Ronald	Darby	AMR	Los Angeles	Los Angeles	I
Andy	TruJillo, Sr.	AMR	Los Angeles	Los Angeles	I
Emmanuel	Godwez	Godinez Services	Los Angeles	Los Angeles	I
Pedro	Flores	AMR	Torrance	Los Angeles	I
Eric	Wendling	AMR	West Covina	Los Angeles	I
Art	Ramos Jr.	Lynch Ambulance	Anaheim	Orange	I
Raegan	Parsons	AMR	Garden Grove	Orange	I
Bryan	Balmer	AMR	Garden Grove	Orange	I
Evie	Bakalian	AMR	Garden Grove	Orange	I
Marcus	Whitney	AMR	Garden Grove	Orange	I
Steve	Jensen	AMR	Garden Grove	Orange	I
Karen	Petronis	AMR	Garden Grove	Orange	I
Sean	Pfeiffer	AMR	Garden Grove	Orange	I
Richard	Butera	AMR	Garden Grove	Orange	I
See An	The	AMR	Garden Grove	Orange	I
Kathryn	Zowada-Lopez	AMR	Garden Grove	Orange	I
Gregory	Pate	Doctors Ambulance Service	Laguna Hills	Orange	I
Rodrigo	Castillo Jr.	AMR	Buellton	Santa Barbara	I
Jesse	Esparza	AMR	Buellton	Santa Barbara	I
Dave	Tosti	AMR	Buellton	Santa Barbara	I

First Name	Last Name	Company/Employer	City	County	Region
Dan	Hagstrom	Carpinteria Summerland Fire	Carpinteria	Santa Barbara	I
Mike	Hayek	Carpinteria Summerland Fire	Carpinteria	Santa Barbara	I
Chris	Mailes	Santa Barbara City Fire	Santa Barbara	Santa Barbara	I
Helen	Faithfull	AMR	Santa Maria	Santa Barbara	I
Paul	Christensen	Santa Barbara County Fire Dept.	Santa Maria	Santa Barbara	I
Mark	Petersen	Life Line Medical Transport	Ojai	Ventura	I
Gregory	Jelin	AMR, Ventura County	Stevenson Ranch	Ventura	I
Doug	Clifton	City of Alameda Fire Department	Alameda	Alameda	II
Patrick	Chellew	DMAT CA-6	Martinez	Contra Costa	II
Debra	Meier	San Ramon Valley Fire Protection District	San Ramon	Contra Costa	II
Andy	Swartzell	San Ramon Valley Fire Protection District	San Ramon	Contra Costa	II
Sebastian	Wong	San Francisco Fire Department	San Francisco	San Francisco	II
Craig	Vanderzwardt	Santa Barbara County Fire	Arroyo Grande	San Luis Obispo	II
Anthony	Stornetta	Santa Barbara County Fire Dept.	Paso Robles	San Luis Obispo	II
Mark	Ladas	Millbrae/Central County Fire Dept.	Millbrae	San Mateo	II
Michael	Engler	North County Fire Authority, Pacifica	Pacifica	San Mateo	II
Tom	Yamamoto	AMR	San Jose	Santa Clara	II
Dave	Peckman	AMR	San Jose	Santa Clara	II
Jeff	Dane	AMR	San Jose	Santa Clara	II
Dan	Boutwell	AMR	San Jose	Santa Clara	II
Michael	Clark	AMR	San Jose	Santa Clara	II
Josh	Davies	Santa Clara County EMSA	San Jose	Santa Clara	II
John	Blain	Santa Clara County EMSA	San Jose	Santa Clara	II
Steve	Drewniany	Sunnyvale Dept of Public Safety	San Jose	Santa Clara	II
Michael	Modrich	Solano County EMS	Fairfield	Solano	II
Myles	Meier	City of Berkeley	Vacaville	Solano	II
Mike	Whooley	San Francisco Fire Dept.	Petaluma	Sonoma	II
Dean	Anderson	AMR	Santa Rosa	Sonoma	II
Mickey	Huber	First Responder EMS, Inc.	Chico	Butte	III
Mike	Waters	First Responder EMS, Inc.	Chico	Butte	III
Mark	Belden	AMR	Redding	Shasta	III
Mark	Thomas	AMR	Redding	Shasta	III
Larry	Masterman	Northern California EMS	Redding	Shasta	III
Joe	Powell	Rialto Fire Dept.	Rialto	Siskiyou	III
Jeanna	Frost	Northern Siskiyou Ambulance	Yreka	Siskiyou	III
Darrell	Frost	Northern Siskiyou Ambulance	Yreka	Siskiyou	III
Michael	Leckness	Northern Siskiyou Ambulance	Yreka	Siskiyou	III
Todd	Wemmer	Northern Siskiyou Ambulance	Yreka	Siskiyou	III

First Name	Last Name	Company/Employer	City	County	Region
Dale	Jones	San Andreas Ambulance	San Andreas	Calaveras	IV
Kevin	Anderson	AMR	Roseville	Placer	IV
Tracey	Hansen	Elk Grove Fire Dept.	Elk Grove	Sacramento	IV
John	Michelini	Elk Grove Fire Dept.	Elk Grove	Sacramento	IV
Howard	Brown	North County Fire Authority Pacifica	Elk Grove	Sacramento	IV
Doug	Petrick	AMR, Sacramento	Sacramento	Sacramento	IV
Chad	Augustin	City of Sacramento Fire Dept.	Sacramento	Sacramento	IV
Patrick	Callahan	Sacramento Metro Fire	Sacramento	Sacramento	IV
Brad	Schumacher	Sacramento Metropolitan Fire District	Sacramento	Sacramento	IV
Robert	Tuitavuki	Stockton Fire Department	Stockton	San Joaquin	IV
Larry	Rush	Stockton Fire Department	Stockton	San Joaquin	IV
Joe	Culvahouse	AMR	Modesto	Stanislaus	IV
Doug	Buchanan	Mountain - Valley EMSA	Modesto	Stanislaus	IV
Jim	Vanatter	AMR	West Sacramento	Yolo	IV
Russ	Richardson	American Ambulance	Fresno	Fresno	V
Hal	Fielding	American Ambulance	Fresno	Fresno	V
David	Jones	Central California EMSA	Fresno	Fresno	V
Greg	Tarasou	Sanger Fire Department	Sanger	Fresno	V
Mike	Kain	Selma City Fire Department	Selma	Fresno	V
Paul	Haynie	AMR	Riverside	Riverside	VI
Connie	Robertson	AMR	Riverside	Riverside	VI
Eric	Escano	AMR	Riverside	Riverside	VI
Joe	Timo	AMR	Riverside	Riverside	VI
Trevor	Douville	AMR	Riverside	Riverside	VI
John	Commander	San Bernardino County Fire Dept.	Riverside	Riverside	VI
Tom	Stougt	City of Montclair Fire Department	Montclair	San Bernardino	VI
Raymond	Ramirez Jr	City of Ontario Fire Department	Ontario	San Bernardino	VI
James	Goss	AMR	Rancho Cucamonga	San Bernardino	VI
Terence	Flores	AMR	Rancho Cucamonga	San Bernardino	VI
Steven	Myers	AMR	Rancho Cucamonga	San Bernardino	VI
Mike	Callaway	AMR	Rancho Cucamonga	San Bernardino	VI
Douglas	Cox	AMR	Rancho Cucamonga	San Bernardino	VI
Wes	Mulder	AMR	Rancho Cucamonga	San Bernardino	VI
Joseph	Guarrera	AMR	Victorville	San Bernardino	VI
Craig	Ledesma	AMR	Victorville	San Bernardino	VI
Chris	Laird	AMR	Victorville	San Bernardino	VI
Jeffrey	Lajoie	AMR	Victorville	San Bernardino	VI

First Name	Last Name	Company/Employer	City	County	Region
Martin	Tull	AMR	San Diego	San Deigo	VI
Travis	Kusman	AMR	San Diego	San Diego	VI
David	Platz	AMR	San Diego	San Diego	VI
David	Kohan	AMR	San Diego	San Diego	VI
Kevin	Mercer	AMR	San Diego	San Diego	VI
Todd	Hombs	AMR	San Diego	San Diego	VI
Lester	Costa	AMR	Visalia	Tulare	VI
Jerry	Hensley	AMR	Visalia	Tulare	VI
TJ	Fischer	AMR	Visalia	Tulare	VI